Before The Department Of Transportation

1757 OA

OST- 95-206-17

U.S. - TORONTO SERVICE PROCEEDING

Docket 50168

Rebuttal Exhibits
Of
DELTA AIR LINES, INC.



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Exhibit Number	Title	Number Of Pages
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Exhibit Number	Title	Number Of Pages
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DL-R-138	Twelve Cities In Northwest's Toronto Forecast Have 75% Market Shares, Representing Over 6,400 O&D Passengers, But Have Single Connections In One Direction Only.	1
DL-R-139	Eleven Percent Of Northwest's Forecast Is In Markets With Nonstop Service.	1
DL-R-140	Northwest's Proposed Single-Plane Service Provide Virtually No Improvement In Elapsed Time Over Existing Service.	1
DL-R-141	Continental And Air Canada Are Partners, Not Competitors.	2

REBUTTAL TESTIMONY OF DOUGLAS W. BLISSIT, SYSTEM MANAGER-MARKET ANALYSIS

I am Douglas W. Blissit, Delta Air Lines, Inc.'s System Manager of Market Analysis. I sponsor all of Delta's rebuttal exhibits in this proceeding. The exhibits were prepared under my supervision and direction and are true and correct to the best of my information, knowledge and belief.

Five airlines have submitted proposals to operate one of the two U.S.-Toronto Year-One opportunities available under the U.S.-Canada bilateral agreement. Delta's Atlanta-Toronto proposal is the clear first choice for an award in this proceeding.

Delta is the only applicant proposing to establish a southern gateway to serve the extensive and underserved southeast region of the United States. Exhibit DL-R101. The other four applicants propose to add yet another northern/midwest gateway to serve areas that already receive an abundant amount of U.S.-flag service to Toronto. Exhibit DL-R-103.

In light of the limited number of first-year Toronto opportunities available under the U.S.-Canada bilateral, authority should not be awarded to cities and regions that already enjoy U.S.-flag nonstop service to Toronto. Pittsburgh and New York/Newark receive considerable levels of nonstop service to Toronto. Exhibits DL-R-122, R-123, R-125, and R-126. Pittsburgh is served on a multiple daily nonstop basis by Delta. Exhibit DL-R-123. Pennsylvania should not get its third nonstop Toronto route and

Pittsburgh should not get its second nonstop Toronto route before Atlanta gets its first U.S.-flag nonstop service. Exhibit DL-R-122.

New York/Newark is the best-served U.S. gateway to Toronto, receiving nonstop service by several U.S. and Canadian carriers. Exhibits DL-R-125 and R-126. Newark already receives six daily nonstop flights from Air Canada. Air Canada has a substantial investment in Continental and already feeds into Continental's system at Newark and LaGuardia on a closely coordinated basis. Newark should not get its second nonstop Toronto service and New York its third before Atlanta gets its first.

The midwest also has numerous existing gateways to Toronto and receives significant levels of nonstop jet service to Toronto from two major gateways: Chicago and Detroit. The midwest should not receive its third or fourth (i.e., St. Louis or Minneapolis/St. Paul) nonstop gateway to Toronto before Atlanta and the southeast receives its first nonstop gateway.

The southeast is one of the largest areas of the United States without an effective nonstop hub gateway to Toronto. This lack of service will be exacerbated after American terminates its Nashville-Toronto nonstop service in June. Even during American's Nashville-Toronto tenure, American's level of feeder service at Nashville had been steadily declining. Delta provides almost ten times more service at Atlanta than American provided at Nashville. Hence, an award to Delta would establish the southeast's first effective hub gateway to Toronto.

Delta is the only applicant proposing service to Toronto from an underserved region that will not duplicate existing gateway hub services. TWA's proposal at St. Louis and Northwest's proposal at Minneapolis/St. Paul will essentially duplicate the behind-gateway online services currently available from American and United at their much larger Chicago hubs and from Northwest, itself, at its Detroit hub. Similarly, Continental's service would simply add a third nonstop carrier in the already well-served New York/Newark-Toronto market. With respect to Pittsburgh-Toronto, not only does that market already receive multiple daily nonstop U.S.-flag services, but USAir already has a nonstop gateway to Toronto from its nearby Philadelphia hub, which serves 64% of the behind-gateway points USAir proposes to serve via Pittsburgh. Exhibit DL-R-118.

In the absence of an award to Delta, the southeast would continue to be relegated to unacceptable one-stop or connecting services. Continental and USAir propose only a relatively small level of connecting service to the southeast. More importantly, however, the largest U.S.-Toronto market (i.e., Atlanta-Toronto) without nonstop U.S.-flag service would continue to be relegated to inferior one-stop service and most of the southeast would receive no improved service. Northwest's Minneapolis/St. Paul proposal is focused primarily on providing online connecting opportunities for western U.S. cities (cities that already receive online connecting service by Northwest via Detroit and by American and United via Chicago) and would offer little in the way of improved online connecting service to the southeast. TWA's St. Louis hub is not geographically well-positioned to serve as an effective gateway for Atlanta and much of the southeast. In fact,

TWA readily admits that its catchment area serves primarily the midwest and the Texas/Gulf Coast areas as well as the Rocky Mountains and Pacific areas, all of which have convenient online access over existing gateways.

Atlanta-Toronto is the largest market without nonstop U.S.-flag service. Atlanta-Toronto was over 75% larger in total O&D than Minneapolis/St. Paul-Toronto, over 215% larger than St. Louis-Toronto, 180% larger than Pittsburgh-Toronto.

Atlanta is also the largest metropolitan area in the eastern U.S. which had no non-stop U.S.-flag service to Toronto. With a population of 3.1 million, Atlanta is 25% larger than St. Louis, 20% larger than Minneapolis/St. Paul and 31% larger than Pittsburgh.

Delta will offer more annual seats than any other applicant. Exhibit DL-R-109. Delta also will carry more U.S.-Toronto passengers than any other applicant: 24,880 more Toronto passengers than USAir, 56,847 more than Continental, 73,855 more than Northwest and 77,709 more than TWA. Exhibit DL-R-107. In terms of forecast primary market passengers, Delta will carry more local O&D passengers in the primary (gateway-to-gateway) market than any other applicant. Delta expects to benefit 79,453 local Atlanta-Toronto O&D passengers, which is 63,894 passengers more than USAir projects between Pittsburgh and Toronto, 61,357 passengers more than Northwest projects between Minneapolis/St. Paul and Toronto, 33,223 passengers more than TWA projects between St. Louis and Toronto and 19,489 passengers more than Continental projects between New York/Newark and Toronto. Exhibit DL-R-108.

Delta's ability to generate the most U.S.-Toronto passengers is based on the large size of the historic Atlanta-Toronto local market and the strength of Delta's online feed system at Atlanta. Delta's Atlanta hub is the largest hub of any applicant for Toronto authority. At 700 daily departures serving 131 points, Delta offers more flights serving more cities at Atlanta than any other applicant offers at its proposed gateway hub. By any measure -- departures, enplanements, cities served -- Atlanta is substantially larger than any other proposed gateway. Exhibits DL-R-111, R-112 and R-113. As a consequence of the size of Delta's Atlanta hub, Delta will be able to provide online connections to more cities that do not already receive nonstop service to Toronto than Northwest, TWA or Continental: 64 cities for Delta compared to 55 cities for Northwest, 48 cities for TWA and 44 cities for Continental. Exhibit DL-R-115.

In addition to the superior service benefits that will result from Delta's Atlanta-Toronto proposal, an award to Delta will also substantially enhance long-term market structure and competition in the U.S.-Toronto market. Delta serves Toronto from only one gateway, Pittsburgh. Pittsburgh is not a Delta hub, but has been used by Delta as a bridge to connect Delta's Atlanta hub to Toronto on a one-stop basis. Atlanta will represent Delta's only hub gateway to Toronto. In light of the size of Delta's Atlanta connecting network, Delta's proposed service will provide substantial new intergateway competition for traffic moving between Toronto and the south/southeast.

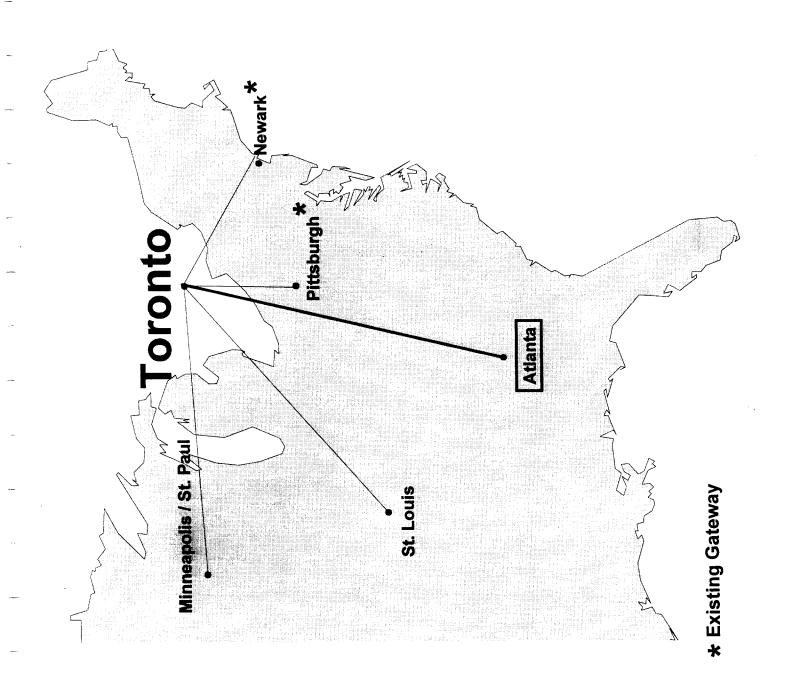
The Department recently approved the transfer of the Miami/Tampa-Toronto route to American Airlines.

Equally important, Delta's service will provide significant intragateway competition to Toronto from one of the largest and most important cities in America. Air Canada recently inaugurated nonstop service between Atlanta and Toronto. Delta's two daily nonstop roundtrip flights (supplemented by its three daily one-stop flights via Pittsburgh) will provide important head-to-head competition against Air Canada between Atlanta and Toronto. Neither TWA nor Northwest would offer any intragateway competition. While USAir and Continental would produce some intragateway competition, the selection of either carrier would produce offsetting adverse competitive impacts. An award to USAir would diminish intergateway competition because of Pittsburgh's extremely close proximity to USAir's existing Philadelphia and Baltimore gateways. If USAir receives Washington, D.C. (National)-Toronto authority, this intergateway overlap will be worsened. An award to Continental would produce no effective competition against Air Canada, the only other airline serving Newark-Toronto on a nonstop basis. Air Canada has a substantial ownership interest in Continental and both carriers plan a close cooperative marketing arrangement. This equity and marketing partnership relationship diminishes Continental's incentive to compete against Air Canada for U.S.-Toronto traffic.

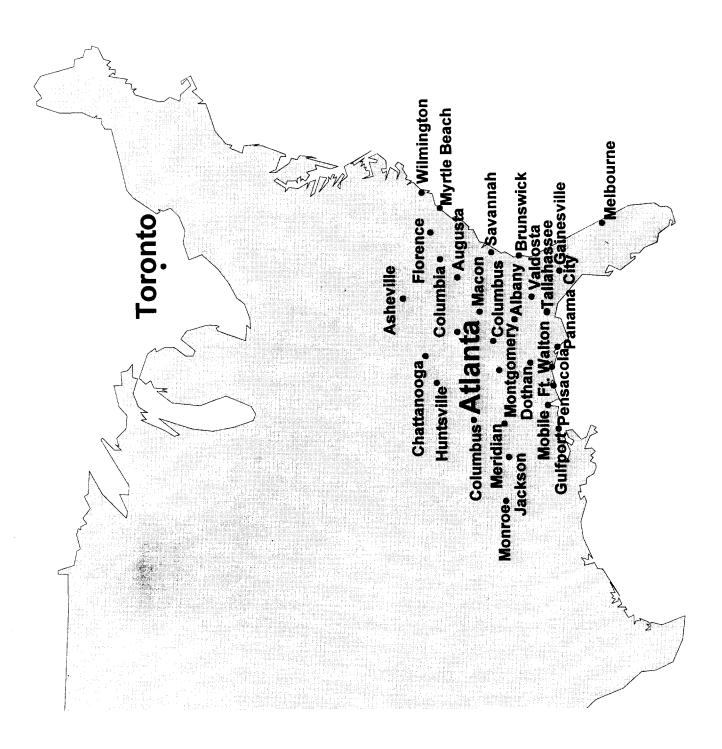
In conclusion, the record is clear that the Department's first priority in selecting a new first-year Toronto opportunity is to authorize service between Atlanta and Toronto -- the largest U.S.-Toronto market -- to serve the extensive southeast U.S. -- the largest underserved U.S. region.

ATLANTA IS THE ONLY PROPOSED GATEWAY IN THE UNDERSERVED SOUTHEAST REGION

(Rebuttal to CO-201, NW-202, TW-151, US-201)



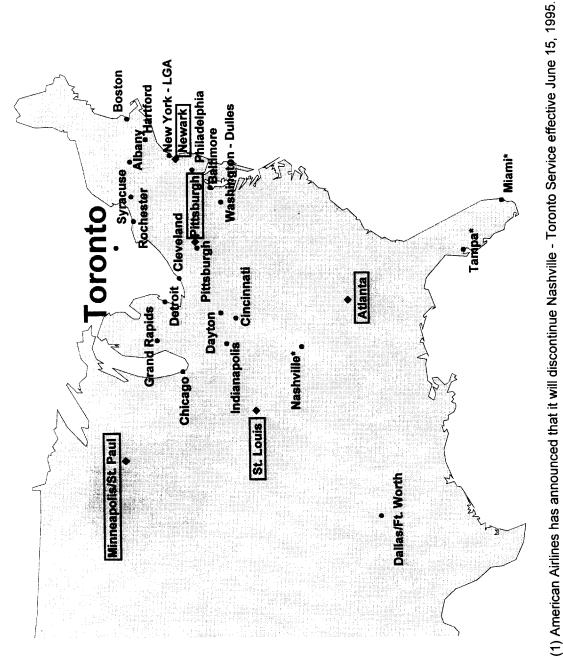
AMONG THE APPLICANT CARRIERS, DELTA'S ATLANTA PROPOSAL PROVIDES THE ONLY SERVICE TO TWENTY-EIGHT UNDERSERVED SOUTHEAST MARKETS (Rebuttal to CO-201, NW-102, TW-151, US-201)



Source: CO-201 & 202, DL-201 & 301, NW-102, 103 & 203, TW-151 & 152, US-201 & 204

THE OTHER FOUR TORONTO APPLICANTS PROPOSE GATEWAYS IN REGIONS WITH ABUNDANT U.S. FLAG SERVICE TO TORONTO

(Rebuttal to CO-201, NW-102, TW-151, US-201)



(2) Application pending to transfer Tampa / Miami - Toronto routes to American. American has advised D.O.T. that it does not intend to operate Tampa - Toronto Service.

Proposed U.S. - Toronto Gateway.Existing U.S. - Toronto Gateway.

DELTA EXPECTS TO CARRY FAR MORE TORONTO PASSENGERS THAN ANY OTHER APPLICANT

(Rebuttal to CO-301, NW-301, TW-301, US-301)

Airline	Gateway	Forecast Psgrs	Amount Delta <u>Greater</u>	Percent Delta <u>Greater</u>
Delta	Atlanta	182,879		
USAir	Pittsburgh	157,999	24,880	16%
Continental	New York	126,032	56,847	45%
Northwest	Minneapolis	109,024	73,855	68%
TWA	St. Louis	105,170	77,709	74%

Source: DL-301, CO-301, NW-301, TW-301, US-301

DELTA EXPECTS TO CARRY MORE LOCAL PASSENGERS THAN ANY OTHER APPLICANT

(Rebuttal to CO-301, NW-301, TW-301, US-301)

		Local	Amount	Percent
		Toronto	Delta	Delta
<u>Airline</u>	<u>Gateway</u>	<u>Passengers</u>	<u>Greater</u>	<u>Greater</u>
Delta	Atlanta	79,453		
Continental	New York	59,964	19,489	33%
TWA	St. Louis	46,230	33,223	72%
Northwest	Minneapolis	18,096	61,357	339%
USAir	Pittsburgh	15,559	63,894	411%

Source: DL-301, CO-301, NW-301, TW-301, US-301

DELTA WILL PROVIDE MORE SEATS THAN ANY OTHER APPLICANT

(Rebuttal to CO-201, NW-201, TW-151, US-403)

			Amount	Percent
		Annual	Delta	Delta
<u>Airline</u>	Gateway	Seats 1/	<u>Greater</u>	<u>Greater</u>
Delta	Atlanta	257,760		
USAir	Pittsburgh	250,132	7,628	3%
TWA	St. Louis	189,024	68,736	36%
Continental	New York	183,296	74,464	41%
Northwest	Minneapolis	143,200	114,560	80%

1/ Seats calculated at a 98% completion factor (365 x .98 = 358 days).

Source: DL-101, CO-201, NW-100, NW-202, TW-151, US-403

THE LOCAL ATLANTA-TORONTO MARKET IS MUCH LARGER THAN THE LOCAL MARKETS THAT DO NOT CURRENTLY HAVE U.S. FLAG NONSTOP SERVICE

(Rebuttal to NW-301 and TW-301)

Airline	Gateway	Local Toronto Passengers	Receives Nonstop <u>Service</u>
Delta	Atlanta	90,110	No
Northwest	Minneapolis	51,290	No
TWA	St. Louis	28,570	No

Source: DL-301, NW-301, TW-301

ATLANTA IS LARGER THAN ANY OTHER PROPOSED GATEWAY (BASED ON APPLICANT'S DEPARTURES)

(Rebuttal to CO-201, NW-202, TW-151, US-201)

Rank 1/	<u>City</u>	<u>Carrier</u>	Total Departures 2/
1	Atlanta	Delta	700
4	Pittsburgh	USAir	507
6	St. Louis	TWA	485
10	Northwest	Minneapolis	421
15	Newark	Continental	201

Source: Official Airline Guide, January 1995.

^{1/ -} Rank among U.S. single-carrier hubs.

^{2/ -} Includes Jet and Commuter carrier departures.

ATLANTA IS LARGER THAN ANY OTHER PROPOSED GATEWAY (BASED ON APPLICANT'S ENPLANEMENTS)

(Rebuttal to CO-201, NW-202, TW-151, US-201)

			Total
Rank 1/	<u>City</u>	<u>Carrier</u>	Enplanements
2	Atlanta	Delta	25,022,449
8	Newark	Continental	11,546,506
10	St. Louis	TWA	10,891,565
12	Northwest	Minneapolis	10,218,171
19	Pittsburgh	USAir	8,832,101

1/ - Rank among U.S. single-carrier hubs.

Source: DOT Form 41, T3 Enplanement Statistics, YE September 1994

ATLANTA IS LARGER THAN ANY OTHER PROPOSED GATEWAY (BASED ON MARKETS SERVED BY APPLICANTS)

(Rebuttal to CO-201, NW-202, TW-151, US-201)

Rank 1/	City	Carrier	Markets Served 2/
2	Atlanta	Delta	139
4	Minneapolis	Northwest	123
5	Pittsburgh	USAir	117
12	St. Louis	TWA	101
17	Newark	Continental	84

Source: Official Airline Guide, January 1995.

^{1/ -} Rank among U.S. single-carrier hubs.

^{2/ -} Includes all Jet and Commuter markets.

DELTA'S ATLANTA HUB OFFERS MORE THAN DOUBLE THE NUMBER OF DAILY SEAT DEPARTURES THAN ANY OTHER APPLICANT'S GATEWAY HUB

(Rebuttal to CO-201, NW-201, TW-151, US-201)

A imlim a	Catavian	Average Daily	Amount Delta	Percent Delta
<u>Airline</u>	Gateway	Seats	<u>Greater</u>	<u>Greater</u>
Delta	Atlanta	86,564		
USAir	Pittsburgh	40,445	46,119	114%
Northwest	Minneapolis	38,994	47,570	122%
TWA	St. Louis	36,281	50,283	139%
Continental	New York	29,966	56,598	189%

Source: Official Airline Guide, January 1995 and Airline Seating Guide, U.S. Edition

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DELTA WILL PROVIDE ONLINE CONNECTIONS TO MORE CITIES THAT DO NOT ALREADY RECEIVE NONSTOP SERVICE TO TORONTO THAN NORTHWEST, TWA, OR CONTINENTAL

(Rebuttal to CO-301, NW-301, TW-301)

Airline	Gateway	Number Of Cities Served	Amount Delta <u>Greater</u>	Percent Delta <u>Greater</u>
Delta	Atlanta	64		
Northwest	Minneapolis	55	9	16%
TWA	St. Louis	48	16	33%
Continental	New York	44	20	45%

Source: DL-201, DL-113, NW-301, CO-301, TW-301

DELTA WILL PROVIDE MORE FIRST NONSTOP-TO-NONSTOP SERVICES THAN ANY OTHER APPLICANT

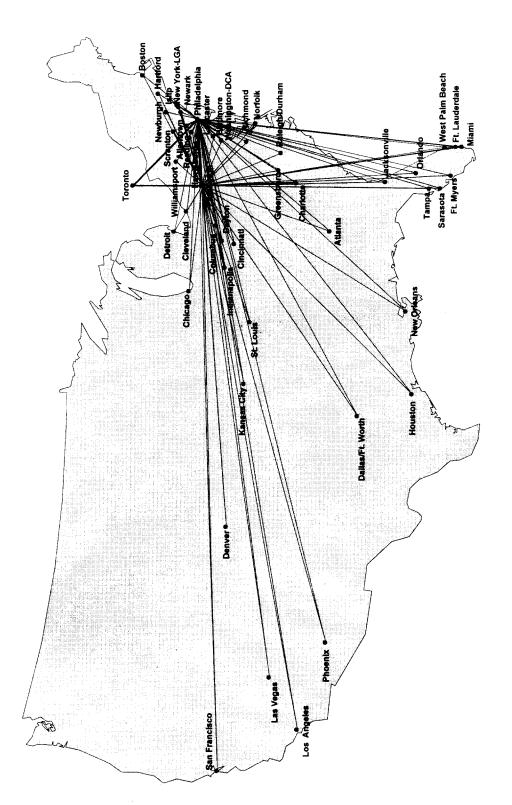
(Rebuttal to CO-301, NW-301, TW-301, US-301)

Airline	Gateway	O&D Passengers	Amount Delta <u>Greater</u>	Percent Delta <u>Greater</u>
Delta	Atlanta	30,060		
Northwest	Minneapolis	7,840	22,220	283%
Continental	New York	4,440	25,620	577%
TWA	St. Louis	1,860	28,200	1516%
USAir	Pittsburgh	1,800	28,260	1570%

Source: CO-301, NW-301, TW-301, US-301

USAIR'S PITTSBURGH PROPOSAL WILL DUPLICATE THEIR EXISTING SERVICE FROM PHILADELPHIA IN FORTY-SIX MARKETS

(Rebuttal to US-201)



Source: Official Airline Guide, January 1995, US 201 & 204

NEARLY SIXTY-FOUR PERCENT OF USAIR'S PITTSBURGH FORECAST DUPLICATES TORONTO MARKETS USAIR ALREADY SERVES OVER PHILADELPHIA

(Rebuttal to US-301)

	USAir
	Forecast
City 1/	<u>Passengers</u>
Allentown, PA	914
Atlanta, GA	934
Baltimore, MD	1,032
Boston, MA	1,703
Charlotte, NC	3,208
Chicago, IL-ORD	1,656
Cincinnati, OH	456
Cleveland, OH	2,969
Columbus, OH	1,930
Dallas/Ft. Worth, TX	2,074
Dayton, OH	501
Denver, CO	2,867
Detroit, MI	987
Fort Lauderdale, FL	3,309
Fort Myers, FL	1,817
Greensboro, NC	878
Harrisburg, PA	1,557
Hartford, CT	2,188
Houston, TX-IAH	566
Indianapolis, IN	1,584
Islip, NY	285
Jacksonville, FL	980
Kansas City, MO	2,119
Lancaster, PA	165
Las Vegas, NV	1,656
Los Angeles, CA	4,060
Newburgh, NY	246
Norfolk, VA	526
Orlando, FL	8,156
Philadelphia, PA	2,635
Phoenix, AZ	5,296

NEARLY SIXTY-FOUR PERCENT OF USAIR'S PITTSBURGH FORECAST DUPLICATES TORONTO MARKETS USAIR ALREADY SERVES OVER PHILADELPHIA

(Rebuttal to US-301)

<u>City 1/</u>	USAir Forecast Passengers
Raleigh/Durham, NC	2,036
Reading, PA	173
Richmond, VA	859
San Francisco, CA	2,021
Sarasota, FL	1,219
Scranton, PA	670
St. Louis, MO	3,112
Tampa, FL	12,878
Washington, D.CDCA	1,073
West Palm Beach, FL	3,120
Williamsport, PA	<u> 280</u>
•	86,695

USAir's Beyond

Pittsburgh Forecast: 136,364

USAir's Duplicate

Markets As % Of Beyond 64%

1/ Connections at Philadelphia based on two hour maximum connection time and a thirty minute minimum connection time.

Source: US-301

Official Airline Guide, January 1995

THIRTY - FOUR PERCENT OF USAIR'S FORECAST TRAFFIC IS IN MARKETS WITH NONSTOP SERVICE

(Rebuttal to US-301)

	Forecast	Nonstop
	Passengers	Service
City	Per Day	Offered
Albany, NY	0.4	Yes
Baltimore, MD	2.8	Yes
Boston, MA	4.8	Yes
Chicago, IL	4.6	Yes
Cincinnati, OH	1.3	Yes
Cleveland, OH	8.3	Yes
Dallas/Ft. Worth, TX	5.8	Yes
Dayton, OH	1.4	Yes
Grand Rapids, MI	2.8	Yes
Hartford, CT	6.1	Yes
Houston, TX	1.6	Yes
Indianapolis, IN	4.4	Yes
Los Angeles, CA	11.3	Yes
Philadelphia, PA	7.4	Yes
Pittsburgh, PA	43.5	Yes
San Francisco, CA	5.6	Yes
Tampa, FL	36.0	Yes
Washington, D.C.	3.0	Yes
Total Of Nonstop Markets:	151.1	
Total Onboard Traffic Forecast	: 441.3	
Nonstop Markets As % Of Total	d 34%	

Source: Exhibit US-301, Exhibit DL-134

TWENTY-TWO PERCENT OF USAIR'S FORECAST IS IN MARKETS WITH MORE THAN TWO HOURS CONNECTING TIME

(Rebuttal to US-301)

Number Of Connecting Services Exceeding 2 Hours: 76

Total Number Of Connecting Services: 340

Percent Services Exceeding 2 Hours Of Total: 22%

Percent Of Connecting Services Delta Exceeds 2 Hours: 0%

Source: US-301

USAIR FORECASTS 76 CONNECTING SERVICES WITH A CONNECTION TIME EXCEEDING 2 HOURS

(Rebuttal to US-204)

Connection At	Number Of	Connection At	Number Of
Pittsburgh To:	Connections	Pittsburgh To:	Connections
Akron, OH	1	Miami, FL	1
Albany, NY	1	Morgantown, WV	2
Allentown, PA	2	New York - La Guardia	1
Altoona, PA	1	Newark, NJ	2
Ashland, KY	1	Newburgh, NY	2
Baltimore, MD	2	Newport News, VA	1
Boston, MA	2	Norfolk, VA	1
Bradford, PA	1	Parkersburg, WV	1
Buffalo, NY	2	Philadelphia, PA	1
Burlington, VT	2	Portland, ME	1
Charlotte, NC	2	Providence, RI	1
Clarksburg, WV	1	Raleigh/Durham, NC	2
Cumberland, MD	3	Reading, PA	3
Du Bois, PA	1	Richmond, VA	1
Elmira/Corning, NY	1	Roanoke, VA	2
Erie, PA	1	Rochester, NY	2
Franklin, PA	1	Saginaw, MI	1
Greensboro/Highpoint, N	1	Sarasota/Bradenton, FL	1
Hagerstown, MD	2	Scranton, PA	1
Harrisburg, PA	4	Syracuse, NY	1
Hartford, CT	3	Utica, NY	1
Ithaca/Courtland, NY	1	Washington, DC	3
Jamestown, NY	1	West Palm Beach, FL	1
Lancaster, PA	2	White Plains, NY	1
Manchester, NH	1	Williamsport, PA	2
			76

Source: US-204

Toronto - Year 1 Exhibit DL-R-122 Page 1 of 1

PENNSYLVANIA SHOULD NOT RECEIVE ITS THIRD TORONTO DESIGNATION BEFORE ATLANTA RECEIVES ITS FIRST

(Rebuttal to US-201)

	One-Way
City	Weekly Flights
Philadelphia	28
Pittsburgh	26
Atlanta	0

Source: Official Airline Guide, January 1995

USAIR'S PITTSBURGH-TORONTO PROPOSED SCHEDULES WINGTIP EXISTING SERVICES

(Rebuttal to US-201)

	Market	Carrier	<u>Eqp.</u>	Dept. <u>Time</u>	Arrv. <u>Time</u>	Frequency
	PIT-YYZ	DL	757	12:10	13:15	Daily
	PIT-YYZ	DL	72S	15:55	16:54	Daily
Proposed	PIT-YYZ	US	757	16:00	17:00	Daily
	PIT-YYZ	DL	757	19:40	20:40	Daily
Proposed	PIT-YYZ	US	757	21:15	22:15	Daily
	YYZ-PIT	DL	757	7:30	8:39	Daily
Proposed	YYZ-PIT	US	757	7:55	<i>8:55</i>	Daily
	YYZ-PIT	DL	757	14:15	15:12	Daily
	YYZ-PIT	DL	72S	18:10	19:12	Daily
Proposed	YYZ-PIT	US	757	18:25	19:25	Daily

Source: US-201, Official Airline Guide, March, 1995

USAIR'S PROPOSED SINGLE PLANE SERVICE PROVIDES NO IMPROVEMENT IN ELAPSED TIME OVER EXISTING SERVICE

(Rebuttal to US-201)

	Proposed Servi	<u>ce</u>	Current Best Elapsed Time	
	O&D	Elapsed		USAir's
Carrier	Market	Time	Carrier Time	Differential
USAir	MCO-YYZ	4:15	DL 3:50	0:25 Slower
USAir	YYZ-MCO	4:08	DL 4:05	0:03 Slower
	Proposed Servi	<u>ce</u>	Current Best Elapsed Time	
	O&D	Elapsed	-	USAir's
Carrier	Market	Time	Carrier Time	Differential
USAir	PHX-YYZ	6:45	UA/DL 5:30	1:15 Slower
USAir	YYZ-PHX	6:30	AA 6:05	0:25 Slower
	Proposed Servi	<u>ce</u>	Current Best Elapsed Time	
	O&D	Elapsed		USAir's
Carrier	Market	Time	Carrier Time	Differential
USAir	SAN-YYZ	6:14	UA 6:05	0:09 Slower
USAir	YYZ-SAN	7:28	AA 6:39	0:49 Slower
	Proposed Servi	ce	Current Best Elapsed Time	
	O&D	Elapsed		USAir's
Carrier	Market	Time	Carrier Time	Differential
USAir	SEA-YYZ	6:15	AA 6:03	0:12 Slower
USAir	YYZ-SEA	7:27	DL 6:30	0:57 Slower

Source: US - 201

THE NEW YORK METROPOLITAN AREA HAS COMPREHENSIVE NEW YORK/NEWARK-TORONTO SERVICE

(Rebuttal to CO - 201)

Existing		One-Way	One-Way
NYC-Canada		Weekly	Weekly
<u>Nonstops</u>	<u>Carrier</u>	<u>Frequencies</u>	<u>Seats</u>
YYZ-LGA	American	47	6,825
	Air Canada	51	5,782
YYZ-JFK	Air Canada	1	137
YYZ-EWR	Air Canada	<u>39</u>	<u>4,410</u>
		138	17,154

Source: Official Airline Guide, January 1995

THE NEW YORK/NEWARK AREA HAS THE MOST U.S.-TORONTO SERVICE

(Rebuttal to CO-201)

Rank	Toronto Market	One-Way Weekly Seats
1	New York/Newark	17,154
2	Chicago	15,323
3	Detroit	6,195
4	Boston	6,139
5	Miami	5,691

Source: DL-134

Toronto - Year 1 Exhibit DL-R-127 Page 1 of 1

GRANT OF CONTINENTAL'S APPLICATION WILL INCREASE NEW YORK CITY/NEWARK-TORONTO CAPACITY BY ONLY TEN PERCENT

(Rebuttal to CO-201)

	One-Way Weekly <u>Seats</u>
Existing NYC-YYZ Seats	17,154
CO's Proposed Seats	1,792
Percent Increase In Market	10%

Source: CO Exhibit-A, DL-134

SIXTY PERCENT OF CONTINENTAL'S FORECAST IS IN MARKETS WITH NONSTOP SERVICE *

(Rebuttal to CO Exhibit 301)

	Annual Forecast	Nonstop Service
City	Passenger	Offered
Albany, NY	206	Yes
Baltimore, MD	562	Yes
Cleveland, OH	1,178	Yes
Dayton, OH	446	Yes
Hartford, CT	2,426	Yes
Houston, TX	672	Yes
Indianapolis, IN	483	Yes
Miami, FL	2,514	Yes
New York/Newark	59,964	Yes
Philadelphia, PA	1,238	Yes
Tampa, FL	4,768	Yes
Washington, D.C.	1,062	Yes

Total Of Above Markets: 75,519
Total Onboard Traffic Forecast: 126,032
Above Markets As % Of Total: 60%

Source: CO-301, Exhibit DL-134, Official Airline Guide, January 1995

^{*} Nonstop Service Permitted Under Bilateral.

CONTINENTAL'S NEWARK-TORONTO PROPOSED SCHEDULES WINGTIP EXISTING SERVICES

(Rebuttal to CO-201)

Northbound Service

	Market	Carrier	Eqp.	Dept. <u>Time</u>	Arrv. <u>Time</u>	Frequency
	LGA-YYZ	AA	M80	6:55	8:21	X7
	LGA-TTZ LGA-YYZ	AC	D9S	7:30	9:00	X67
	EWR-YYZ	AC	D9S	8:10	9:40	X07 X7
	LGA-YYZ	AA	72S	8:30	10:00	Daily
	LGA-YYZ	AC	D9S	9:05	10:27	67
	LGA-TTZ LGA-YYZ	AC AC	320	9:05	10:34	X67
	EWR-YYZ	AC	D9S	10:30	12:00	Daily
	LGA-YYZ	AC	D9S	10:50	12:10	Daily
	LGA-YYZ	AA	M80	11:15	12:45	Daily
	LGA-YYZ	AA	72S	12:30	13:59	Daily
	EWR-YYZ	AC	320	12:45	14:20	X67
	LGA-YYZ	AC	D9S	12:50	14:15	Daily
Proposed	EWR-YYZ	CO	733	15:04	16:34	Daily
1.oposeu	LGA-YYZ	AA	M80	15:45	17:20	Daily
	LGA-YYZ	AC	D9S	15:55	17:20	7
	LGA-YYZ	AC	767	15:55	17:25	X67
	EWR-YYZ	AC	D9S	16:15	17:45	X67
	JFK-YYZ	AC	AB3	16:55	18:35	3
	LGA-YYZ	AC	D9S	17:15	18:38	Daily
	EWR-YYZ	AC	D9S	17:20	18:50	X6
	LGA-YYZ	AA	72S	17:45	19:19	Daily
	EWR-YYZ	AC	D9S	18:55	20:20	X6
	LGA-YYZ	AC	D9S	19:15	20:38	X67
Proposed	EWR-YYZ	CO	733	20:30	22:00	Daily
r. oposou	EWR-YYZ	AC	320	20:20	21:50	67
	LGA-YYZ	AA	72S	20:30	21:55	X6
	LGA-YYZ	AC	D9S	21:20	22:43	Daily

CONTINENTAL'S NEWARK-TORONTO PROPOSED SCHEDULES WINGTIP EXISTING SERVICES

(Rebuttal to CO-201)

Southbound Service

	SOUTHOUGH	VVI VICO				
				Dept.	Arrv.	
	<u>Market</u>	<u>Carrier</u>	<u>Eqp.</u>	<u>Time</u>	<u>Time</u>	Frequency
	YYZ-LGA	AA	M80	7:00	8:25	X 7
	YYZ-LGA	AC	D9S	7:05	8:29	X6
	YYZ-EWR	AC	D9S	7:50	9:16	Daily
	YYZ-JFK	AC	AB3	8:00	9:40	4
Proposed	YYZ-EWR	CO	<i>733</i>	8:10	9:30	Daily
	YYZ-LGA	AC	D9S	8:55	10:15	Daily
	YYZ-LGA	AA	M80	9:25	10:47	Daily
	YYZ-EWR	AC	320	10:40	12:10	Daily
	YYZ-LGA	AA	72S	10:45	12:06	Daily
	YYZ-LGA	AC	D9S	10:50	12:08	Daily
	YYZ-LGA	AC	D9S	13:25	14:44	7
	YYZ-LGA	AC	767	13:25	14:47	X67
	YYZ-LGA	AA	M80	13:35	14:59	Daily
	YYZ-EWR	AC	D9S	13:45	15:04	X6
	YYZ-EWR	AC	D9S	15:15	16:34	Daily
	YYZ-LGA	AC	D9S	15:18	16:37	Daily
	YYZ-LGA	$\mathbf{A}\mathbf{A}$	72S	15:30	16:53	Daily
	YYZ-LGA	AC	D9S	17:15	18:39	X67
	YYZ-EWR	AC	D9S	17:30	18:58	X6
	YYZ-LGA	AA	M80	17:34	19:00	Daily
Proposed	YYZ-EWR	CO	<i>733</i>	17:50	19:10	Daily
_	YYZ-LGA	AC	D9S	19:30	20:47	Daily
	YYZ-EWR	AC	D9S	19:55	21:14	X6
	YYZ-LGA	AA	72S	20:05	21:24	X6
	YYZ-LGA	AC	D9S	20:55	22:07	X6

Source: CO-201, Official Airline Guide, January 1995

CONTINENTAL'S PROPOSED SINGLE PLANE SERVICE PROVIDES NO IMPROVEMENT IN ELAPSED TIME OVER EXISTING SERVICE

(Rebuttal to CO-201)

Proposed Service

Current Best Elapsed Time

	O&D	Elapsed			Continental's
Carrier	Market	Time	Carrier	Time	Differential
Continental	FLL-YYZ	5:40	DL	4:15	1:25 Slower
Continental	YYZ-FLL	5:05	DL	4:20	0:45 Slower

Proposed Service

Current Best Elapsed Time

	O&D	Elapsed			Continental's
Carrier	Market	Time	Carrier	Time	Differential
Continental	MCO-YYZ	5:14	DL	3:50	1:24 Slower
Continental	YYZ-MCO	5:18	DL	4:05	1:13 Slower

Source: CO-201

TWELVE PERCENT OF TWA'S FORECAST IS IN MARKETS WITH NONSTOP SERVICE *

(Rebuttal to TW-301)

	Annual Forecasted	Nonstop Service
City	Passenger	Offered
Dallas/Ft. Worth, TX	2,350	Yes
Houston, TX	486	Yes
Los Angeles, CA	5,235	Yes
Nashville, TN	978	Yes
San Francisco, CA	3,791	Yes
	10.010	
Total Of Above Markets:	12,840	
Total Onboard Traffic Forecast	: 105,170	

Above Markets As % Of Total:

Source: TW-301, Exhibit DL-134, Official Airline Guide, January 1995

12%

^{*} Nonstop Service Permitted Under Bilateral.

TWA'S ST. LOUIS-TORONTO PROPOSAL FORECASTS FIVE PERCENT OF TOTAL TRAFFIC TO EIGHT CANADIAN CITIES VS. DELTA'S FORECAST OF NO INTERLINE CONNECTIONS

(Rebuttal to TW-301)

Interline

Airline Gateway

Connections

TWA St. Louis

Ottawa Halifax London

Sudsbury

Sault St. Marie Thunder Bay North Bay St. Johns

Forecast Passengers

From Canada Interline:

4,900

Total Traffic Forecast:

105,170

Canada Interline

As % Of Total:

5%

Source: DL-301, TW-301

TWA'S PROPOSED SINGLE PLANE SERVICE PROVIDES VIRTUALLY NO IMPROVEMENT IN ELAPSED TIME OVER EXISTING SERVICE

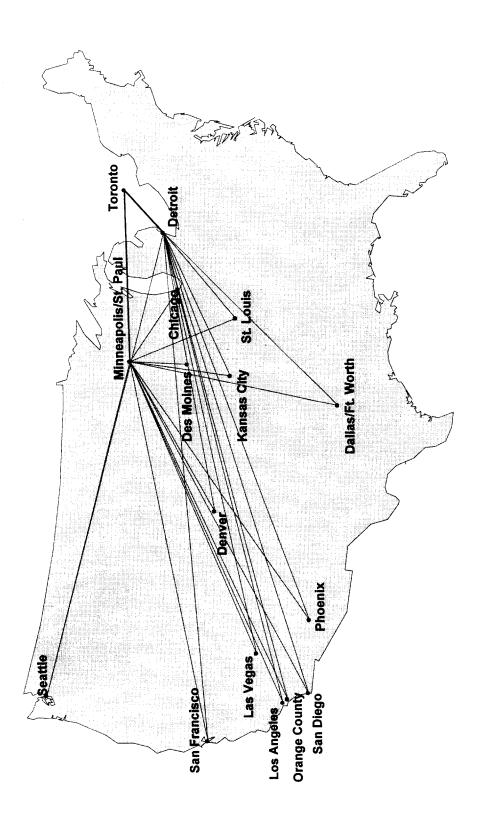
(Rebuttal to TW-151)

H	Proposed Servi	<u>ce</u>	Current Best Elapsed Time	
	O&D	Elapsed		TWA's
Carrier	Market	Time	Carrier Time	Differential_
TWA	PHX-YYZ	5:25	UA/DL 5:30	0:05 Faster
TWA	YYZ-PHX	6:24	AA 6:05	0:19 Slower

Proposed Service		<u>ce</u>	Current Best Elapsed Time	
Carrier	O&D Market	Elapsed Time	Carrier Time	TWA's Differential
TWA	SAN-YYZ	6:26	UA 6:05	0:21 Slower
TWA	YYZ-SAN	6:45	AA 6:39	0:06 Slower

NORTHWEST'S MINNEAPOLIS PROPOSAL WILL DUPLICATE THEIR EXISTING SERVICE FROM DETROIT IN THIRTEEN MAJOR O&D MARKETS

(Rebuttal to NW-202)



Source: Official Airline Guide, January 1995, NW 202 & 203

OVER FORTY PERCENT OF NORTHWEST'S MINNEAPOLIS FORECAST DUPLICATES MARKETS NORTHWEST SERVES OVER DETROIT TO TORONTO

(Rebuttal to NW-301)

City 1/	Northwest Forecast Passengers
Chicago, IL 2/	3,212
Dallas/Ft. Worth, TX 2/	2,280
Denver, CO	4,164
Des Moines, IA	2,241
Kansas City, MO	2,044
Las Vegas, NV	5,341
Los Angeles, CA	2,646
Orange County, CA	2,707
Phoenix, AZ	5,473
San Diego, CA	1,986
San Francisco, CA	1,868
Seattle, WA	1,604
St. Louis, MO	<u>3,048</u>
	38,614
Northwest's Beyond	
Toronto Forecast:	90,928
Northwest's Duplicate Markets As % Of Beyond	42%

Source: NW-301, Official Airline Guide, January 1995

^{1/} Connections at Detroit based on two hour maximum connection time and a thirty minute minimum connection time.

^{2/} Already receives U.S. Flag nonstop service.

TWENTY CITIES IN NORTHWEST'S TORONTO FORECAST, REPRESENTING OVER 270,000 BASE YEAR O&D PASSENGERS, HAVE SINGLE CONNECTIONS IN ONE DIRECTION ONLY

(Rebuttal to NW-301)

	O&D
City	<u>Passengers</u>
Anchorage, AK	2,360
Brainerd, MN	120
Dallas/Ft. Worth, TX	102,130
Detroit, MI	76,510
Eau Claire, WI	200
Fort Dodge, IA	50
Grand Rapids, MN	80
Hancock, MI	160
Hibbing, MN	120
Honolulu, HI	17,290
Kansas City, MO	19,990
La Crosse, WI/Winona, MN	960
Missoula, MT	360
Pierre, SD	30
Rochester, MN	3,710
Saint Cloud, MN	0
San Diego, CA	32,030
San Jose, CA	16,090
Thief River Falls, MN	10
Waterloo, IA	740
Total Of Above Markets:	272,940
Total Forecast O&D:	1,363,110

Source: NW-301, NW-203

Above Markets As % Of Total:

20%

FIFTEEN PERCENT OF NORTHWEST'S TORONTO FORECAST, REPRESENTING OVER 16,000 PASSENGERS, HAVE SINGLE CONNECTIONS IN ONE DIRECTION ONLY

(Rebuttal to NW-301)

	Northwest
	Forecast
City	Passengers
Anchorage, AK	439
Brainerd, MN	90
Dallas/Ft. Worth, TX	2,280
Detroit, MI	1,565
Eau Claire, WI	150
Fort Dodge, IA	38 1/
Grand Rapids, MN	6 1/
Hancock, MI	120 1/
Hibbing, MN	92
Honolulu, HI	519 1/
Kansas City, MO	2,044
La Crosse, WI/Winona, MN	804
Missoula, MT	270 1/
Pierre, SD	23 1/
Rochester, MN	3,106
Saint Cloud, MN	9
San Diego, CA	1,986
San Jose, CA	1,996
Thief River Falls, MN	9 1/
Waterloo, IA	620 1/

Total Of Above Markets:	16,166
Total Onboard Traffic Forecast:	109,024
Above Markets As % Of Total:	15%

1/ NW offers no connecting service in either direction.

Source: Exhibit NW-301, Exhibit NW-203

TWELVE CITIES IN NORTHWEST'S TORONTO FORECAST HAVE 75% MARKET SHARES, REPRESENTING OVER 6,400 O&D PASSENGERS, BUT HAVE SINGLE CONNECTIONS IN ONE DIRECTION ONLY

(Rebuttal to NW-301)

	O&D
City	<u>Passengers</u>
Brainerd, MN	120
Eau Claire, WI	200
Fort Dodge, IA	50
Hancock, MI	160
Hibbing, MN	120
La Crosse, WI/Winona, MN	960
Missoula, MT	360
Pierre, SD	30
Rochester, MN	3,710
Saint Cloud, MN	0
Thief River Falls, MN	10
Waterloo, IA	<u>740</u>
	6,460

Source: NW-301, NW-203

ELEVEN PERCENT OF NORTHWEST'S FORECAST IS IN MARKETS WITH NONSTOP SERVICE *

(Rebuttal to NW-108)

	Annual	Nonstop
	Forecast	Service
City	<u>Passengers</u>	Offered
Chicago, IL	3,212	Yes
Dallas/Ft. Worth, TX	2,280	Yes
Detroit, MI	1,565	Yes
Los Angeles, CA	2,646	Yes
San Francisco, CA	1,868	Yes
Total Of Above Markets:	11,571	
Total Onboard Traffic Forecast:	109,024	
Above Markets As % Of Total:	11%	

Source: NW-108, Exhibit DL-134, Official Airline Guide, January 1995

^{*} Nonstop Service Permitted Under Bilateral.

NORTHWEST'S PROPOSED SINGLE PLANE SERVICE PROVIDES VIRTUALLY NO IMPROVEMENT IN ELAPSED TIME OVER EXISTING SERVICE

(Rebuttal to NW-202)

Proposed	Se	rvice
4 1 V D V D V W	\sim \sim	

Current Best Elapsed Time

	O&D	Elapsed			Northwest's
Carrier	Market	Time	Carrier	Time	Differential
Northwest	BOI-YYZ	5:38	UA	5:30	0:08 Slower
Northwest	YYZ-BOI	5:48	UA	6:35	0:47 Faster

Proposed Service

Current Best Elapsed Time

	O&D	Elapsed			Northwest's
Carrier	Market	Time	Carrier	Time	Differential
Northwest	SLC-YYZ	5:18	DL	5:30	0:12 Faster
Northwest	YYZ-SLC	5:41	AA	5:09	0:32 Slower

Source: NW - 202

CONTINENTAL AND AIR CANADA ARE PARTNERS, NOT COMPETITORS (Rebuttal to CO Exhibits A-D)

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April 29, 1994, Friday

SECTION: Financial News

DISTRIBUTION: Attention Business/Financial Editors

LENGTH: 396 words

HEADLINE: AIR CANADA CELEBRATES FIRST YEAR OF PROFITABLE

ALLIANCE

WITH CONTINENTAL

DATELINE: MONTREAL, Apr. 29,

BODY:

On the first anniversary of Air Canada's alliance with Continental Airlines, the agreement has already distinguished itself as an innovator among airline alliances and a major generator of revenues and jobs for Air Canada.

"By the end of this year, the agreement will have generated approximately \$ 51 million in maintenance revenue, \$ 2.9 million in savings through joint purchasing plus millions of dollars in additional passenger revenue," said Air Canada Chairman, President and CEO Hollis L. Harris. "The alliance is rapidly proving itself to be a winner in terms of bringing revenues, benefits and jobs to Canada and Air Canada."

It was just one year ago that Air Canada completed its investment of \$ 107 (CAN) million in common shares and preferred shares of Continental Airlines, Inc. Today Air Canada is a 20% owner of the U.S.'s fifth largest airline and a player in the North American big leagues.

Aimost immediately after the ink was dry on the agreement, Air Canada and Continental began squeezing synergies out of a comprehensive strategic alliance.

Air Canada immediately doubled services to Continental's Newark hub and began twice daily service from Toronto to Houston, Continental's hub. Air Ontario and Continental are co-ordinating schedules at Continental's Cleveland mini-hub.

Beyond scheduling and marketing, the two airlines are working together to

offer mutual services where there are concrete benefits for both partners. For example, Continental is providing ground handling for Air Canada at some U.S. airports while Air Canada is serving as General Sales Agent for Continental in France and performing ground handling for Continental cargo in London, England.

On the maintenance side, Air Canada estimates that airframe and engine maintenance work contracts from Continental will generate approximately \$ 51 million in contract revenues by the end of 1994.

And, thanks to joint purchasing and inventory sharing, Air Canada will realize another \$ 2.9 million in savings by the end of 1994.

"In our day-to-day operations, we are finding that it just makes plain, good sense to use our combined buying power to save money," said Harris. "That applies to just about snything and everything we buy together from plastic cups and garbage bags to jet fuel."

available on the Canapress Photo Network/

LANGUAGE: ENGLISH

LOAD-DATE-MDC: April 29, 1994

Source: April 29, 1994 Canada NewsWire

SHAW, PITTMAN, POTTS & TROWBRIDGE

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April 4, 1995

By Hand Delivery

Myrna Adams
Chief, Documentary Services Division
U.S. Department of Transportation
400 Seventh Street, S.W.
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Washington, D.C. 20590

Re: U.S.-Toronto Service Proceeding

Docket 50168

Dear Ms. Adams:

Enclosed please find eight copies of the Rebuttal Exhibits of Delta Air Lines, Inc. in the above-referenced proceeding. One copy of the requested diskette has been delivered to Mr. William McCamant per the Department's request. Copies of the Rebuttal Exhibits have been hand-delivered today to Washington representatives and served on other parties by overnight service.

Respectfully submitted,

Robert E. Cohn

Counsel for Delta Air Lines, Inc.

Enclosures

cc: All Parties

151790-01 / DOCSDC1

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